

# CABINET

## CABINET APPOINTMENTS TO COMMITTEES, LIAISON GROUPS, OUTSIDE BODIES, PARTNERSHIPS AND BOARDS

5<sup>th</sup> June 2007

### Report of Chief Executive

PURPOSE OF REPORT			
To consider the membership and terms of reference of the Cabinet Committee, Cabinet Liaison Groups and also Cabinet appointments to Outside Bodies, Partnerships and Boards.			
Key Decision	<input type="checkbox"/>	Non-Key Decision	<input checked="" type="checkbox"/>
		Referral from Cabinet Member	<input type="checkbox"/>
Date Included in Forward Plan	N/A. This is a Non-Key Decision.		
This report is public.			

### RECOMMENDATIONS

- (1) That Cabinet considers whether to re-constitute the Committee and Liaison Groups previously constituted, as set out in Appendix B to the report.
- (2) That Cabinet considers whether any additional Committees or Liaison Groups are required and, if so, agrees their Terms of Reference.
- (3) That Cabinet Members be requested to consider and agree to the Membership of any Cabinet Committees approved in (1) above and, that with regard to Cabinet Liaison Groups, the Lead Cabinet Member of each Group be requested to inform the Chief Executive of the participants he/she wishes to invite to such meetings.
- (4) That Cabinet considers the appointments to Outside Bodies, as set out in Appendix C to the report.

#### 1. Report

- 1.1 In accordance with Part 4 Section 4 of the City Council's Constitution (extract attached at Appendix A) Members are requested to consider membership of Cabinet Committees and Liaison Groups.
- 1.2 Members are advised that, at its meeting held on 20<sup>th</sup> March 2007, Cabinet considered a report of the Overview and Scrutiny Committee regarding the

development of Liaison Groups. Concern was expressed at the way in which Cabinet Liaison Groups appeared to be developing and it was agreed that this should be expressed to Cabinet, particularly as they could be viewed as compromising the impartiality of the Overview and Scrutiny Committee. It was agreed that, in future, Cabinet does not request the Overview and Scrutiny Committee to make nominations to Cabinet Liaison Groups (Minute 129 refers).

1.4 Set out at Appendix B to the report are the meetings currently constituted for consideration as part of recommendation (1) above.

## 2. **Options and Options Analysis (including risk assessment)**

2.1 The options are:

2.1.1 To note existing arrangements and make no amendments other than to the memberships.

2.1.2 To consider and approve, where appropriate, any proposals from Cabinet Members.

2.1.3 To consider but not approve, where appropriate, any proposals from Cabinet Members.

## 3. **Officer Preferred Option and Comments**

3.1 The preferred option is Option 2.1.2 as this would bring about improvements in the current delegations and support mechanisms more closely aligned to Cabinet Members' portfolios. Cabinet is also requested to consider paragraph 4.2 of the report.

## 4 **Outside Bodies, Partnerships and Boards**

4.1 Attached at Appendix C is a list of all organisations to which Cabinet has been requested by Council to make an appointment.

### **Officer Preferred Option**

4.2 With regard to Outside Bodies, Partnerships and Boards Cabinet is requested to make appointments, as set out in the Appendix to the report.

## **RELATIONSHIP TO POLICY FRAMEWORK**

The establishment of Cabinet Committees and Cabinet Liaison Groups assists the Cabinet in the discharge of executive functions. Representation on Outside Bodies is part of the City Council's community leadership role.

## **CONCLUSION OF IMPACT ASSESSMENT (including Diversity, Human Rights, Community Safety, Sustainability etc)**

The proposals provide clear focus, transparency, accessibility and inclusiveness in the Council's Executive decision-making processes.

**FINANCIAL IMPLICATIONS**

There are no significant financial implications with regard to the recommendations. Resources are available to provide the necessary level of support.

Members of outside bodies are entitled to travel expenses, which are currently being funded from within existing budgets.

**SECTION 151 OFFICER'S COMMENTS**

The S151 Officer has been consulted and has no comments to add.

**LEGAL IMPLICATIONS**

Cabinet Committees and Liaison Groups are established in accordance with the City Council's Constitution. Legal Services have been consulted and have no further comments.

**MONITORING OFFICER'S COMMENTS**

The Monitoring Officer has been consulted and has no comments to add.

**BACKGROUND PAPERS**

Council Agenda and Minutes.

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**CONSTITUTION - CABINET PROCEDURE RULE EXTRACTS**

## **Part 4, Section 4 Cabinet Procedure Rules**

### **1. HOW THE CABINET OPERATES**

#### **1.1 Who May Make Executive Decisions?**

The framework for how the Cabinet will function is set out in Article 7 of Part 2 of this Constitution and these Rules of Procedure. The functions that are the responsibility of the Cabinet are set out in Part 3, Section 2. Any Executive functions not set out there, will be a matter for the Cabinet collectively to decide how they are to be exercised. Executive functions can be discharged by:

- (i) the Cabinet collectively;
- (ii) an individual Cabinet Member (non-Key Decision only);
- (iii) a Committee of the Cabinet;
- (iv) an Officer;
- (v) an Area Committee;
- (vi) joint arrangements; or
- (vii) another Local Authority.

#### **2.8 CABINET LIAISON GROUPS**

- i. These Groups are proposed to undertake the functions that were originally intended for the Policy Advisory Groups. Their purposes are purely consultative and not decision-making. They will be chaired by a member of Cabinet and there is no restriction on size although the group must be limited to what is manageable and effective for their purpose. They may be time limited or of longer standing, again depending on their purpose.
- ii. The participants in the Group will be by invitation of the Chairmen and can be made up from any or all of the following:
  - Other members of Cabinet
  - Other members of Council not on Cabinet
  - Others from outside the Council
  - Council officers
- iii. *Terms of Reference:* Their Terms of Reference would be to share information about a particular topic, e.g. e-government and develop effective consultation and communication links with community groups and other bodies with an interest in the subject area. In this way, individual Cabinet Members will have a wider information and advisory platform to inform executive decision-making and policy effectiveness.

- iv. Specific outcomes from their meetings may generate requests for pieces of work to be undertaken by officers or partner bodies. Alternatively, it could be a request to Overview and Scrutiny to set up a Task Group to undertake a specific piece of work. There could also be specific reports to Cabinet, Committees of Cabinet, individual Cabinet members, or other Committees of Council recommending action for determination.
- v. Each Liaison Group will have their terms of reference and expected outputs approved by Cabinet before they meet.

**APPENDIX B**

**CABINET COMMITTEE**

**LANCASTER AND MORECAMBE MARKETS COMMITTEE**

**Previous Cabinet Member Membership:**

**Cabinet Members with Responsibility for:**

Leader with overall responsibility for Finance, Revenues Services and Human Resources  
City Council (Direct) Services  
Economic Development and Lancaster Regeneration  
Community Planning, Sustainability and Diversity

**Terms of Reference:**

To consider strategic issues regarding all Markets managed by the City Council, in particular issues raised as part of the Best Value Review of Assets and Facilities Action Plan.

Members are advised that this Committee is no longer included in the scheduled timetable of meetings, but will be called on an ad hoc basis should any issues arise which require consideration.

**Cabinet Minute 16, dated 20<sup>th</sup> June, 2006.**

## **CABINET LIAISON GROUPS**

### **CANAL CORRIDOR CABINET LIAISON GROUP – TERMS OF REFERENCE AND COMPOSITION**

#### **Previous Cabinet Member Membership:**

#### **Cabinet Members with Responsibility for:**

Leader with overall responsibility for Finance, Revenues Services and Human Resources  
Economic Development and Lancaster Regeneration

#### **Non-Cabinet Members:**

1 Ward Member  
1 Non-Executive Member

#### **Terms of Reference:**

- (1) That a Cabinet Liaison Group be created to consider the development proposals for the Canal Corridor site.
- (2) The purpose of the Liaison Group is to provide a forum prior to the submission of a planning application where:
  - information on the detailed studies undertaken to support the planning application can be shared as it becomes available;
  - details of the form, design and uses within the proposed development can be shared as it develops.

**Cabinet, 5th September 2006, Minute 41 refers**

## **CLIMATE CHANGE CABINET LIAISON GROUP**

### **Previous Cabinet Member Membership:**

### **Cabinet Members with Responsibility for:**

Leader with overall responsibility for Finance, Revenues Services and Human Resources  
Community Planning, Sustainability and Diversity  
Engineering, Property Services and Morecambe Regeneration  
Planning Policy and Rural Affairs

### **Non-Cabinet Members:**

Other persons to be invited to offer experience and expertise.

### **Terms of Reference:**

To progress the Key Performance Indicators contained within the Corporate Plan.  
Terms of Reference of the Group to include: -

To consider how to achieve the following targets: -

1. To reduce the amount of energy used by both the City Council and households across the district.
2. To undertake all works in the City Council's Energy Management Action Plan (in 05/06 our energy policy resulted in total savings of 29.83 tonnes of CO2) this year.
3. Energy efficiency measures at Salt Ayre Sports Centre to be undertaken this year.
4. Implement national/EU sustainability policies through planning decisions and the implementation of Building Regulations to be undertaken this year.
5. Reduce overall energy use in City Council buildings from 6,563,842kwh (05/06) to 5,328,114kwh in 08/09.
6. Reduce CO2 emissions from City Council buildings from 0.0666 (05/06) to 0.057 in 08/09).
7. Increase the % of energy the City Council uses from sustainable sources from 9.90% in 05/06 to 60% in 08/09.
8. To consider issues relating to partnership impact and joint strategies.
9. That Cabinet agrees to the proposed amendments to the Terms of Reference of the Climate Change Cabinet Liaison Group, as requested by Council, in order to consider and report back on the following: -
  - In adopting the Vision Board Strategy, the Council takes the lead on developing renewable energy industries as a key growth sector for the future (Council minute 39 refers).
  - That Council accepts the principle of making its buildings carbon neutral by 2012 and recommends that the matter be referred via Cabinet to the newly



formed Cabinet Liaison Group for climate change and that this Group reports back to Cabinet with recommendations as to how this can be practically realised, including an investigation into the installation of solar or solar voltaic panels and triple glazing (Council minute 44 refers).

**Cabinet Minute 16 – Cabinet 20<sup>th</sup> June 2006 refers.**  
**Cabinet Minute 43 – Cabinet 5<sup>th</sup> September 2006 refers.**  
**Cabinet Minute 104 – Cabinet 16<sup>th</sup> January 2007 refers.**

**(a) DISTRICT WIDE TENANTS LIAISON GROUP**

**Composition:**

Councillors sit as non-voting members of the Forum. Councillor representation comprises the Cabinet Member with responsibility for housing plus 5 other Councillors invited by the Cabinet Member.

**Previous Cabinet Member Membership:**

**Cabinet Members with Responsibility for:**

Council Housing, Information and Customer Services, Strategic Housing and Environmental Health.

**Non-Cabinet Members:**

5 other Councillors invited by the Cabinet Member.

**The aims and objectives of the Forum are:**

- To promote the interests of all council tenants of the district, and to assist in maintaining good relations between all members of the community.
- To promote council tenants' rights and the maintenance and improvement of housing conditions, amenities, and the environment.
- To ensure that all tenants have effective opportunities to participate in the management of their homes and neighbourhoods.
- To promote change in response to tenants' needs and aspirations.
- To act as a consultative group on all issues concerning tenants at district wide level.
- To work towards the elimination of all forms of discrimination within the community by encouraging all tenants to participate in the management of their homes and neighbourhoods.

**Cabinet Minute 16 – Cabinet 20<sup>th</sup> June 2006 refers.**

## **DIVERSITY GROUP CABINET LIAISON GROUP**

### **Composition:**

### **Previous Cabinet Member Membership:**

Cabinet Members with Responsibility for:  
Community Planning, Sustainability and Diversity.

### **Non-Cabinet Members:**

6 Non-Cabinet Members.

### **Terms of Reference:**

The purpose of this group is to assist the lead Cabinet Member in considering the issues associated with Equality and Diversity. This is intended to cover issues concerned with the Council's role as an employer and service provider. Social inclusion, community engagement and the design and delivery of Services to all sections of the community will also come within the consideration remit of this Group.

- (1) To act as a forum to enable discussion to take place in order to advise the Cabinet Member about diversity and equality of opportunity.
- (2) To consider future action in respect of the Council's commitment to pursuing the Equality Standard for Local Government.
- (3) To consider issues concerning the Council's statutory duties in relation to the Race Relations Amendment (2000) Act.
- (4) To consider how the Council's consultation and partnership arrangements enable the views of minority and hard to reach groups to be heard.
- (5) To secure views about effective engagement with communities to consider how services can be made more accessible to everyone in the district.
- (6) To consider the City Council's responsibilities under the Disability Discrimination Acts 1995 and 2005.

**Cabinet Minute 16 – Cabinet 20<sup>th</sup> June 2006 refers.**

## **LANCASTER AND DISTRICT CHAMBER CABINET LIAISON GROUP**

### **Composition:**

### **Previous Cabinet Member Membership:**

### **Cabinet Members with Responsibility for:**

Leader with overall responsibility for Finance, Revenues Services and Human Resources  
Economic Development and Lancaster Regeneration  
Planning Policy and Rural Affairs

### **Non-Cabinet Members:**

3 Non-Executive Members.  
External Members.

### **Terms of Reference:**

- (1) To enable the City Council and the Lancaster and District Chamber of Commerce to liaise and consider items affecting both organisations.

**Cabinet Minute 16 – Cabinet 20<sup>th</sup> June 2006 refers.**

## **LANCASTER UNIVERSITY AND ST MARTIN'S COLLEGE CABINET LIAISON GROUP**

### **Composition:**

### **Previous Cabinet Member Membership:**

### **Cabinet Members with Responsibility for:**

Leader with overall responsibility for Finance, Revenues Services and Human Resources

Community Planning, Sustainability and Diversity

Economic Development and Lancaster Regeneration

### **Non-Cabinet Members:**

1 Non-Cabinet Member.

Representatives of Lancaster University and St Martin's College.

### **Terms of Reference:**

(1) To consider matters of mutual interest.

**Cabinet Minute 16 – Cabinet 20<sup>th</sup> June 2006 refers.**

## **MELLISHAW PARK CABINET LIAISON GROUP**

### **Composition:**

### **Previous Cabinet Member Membership:**

### **Cabinet Members with Responsibility for:**

Community Planning, Sustainability and Diversity.  
Council Housing, Information and Customer Services, Strategic Housing and Environmental Health.

### **Non-Cabinet Members:**

2 Non-Cabinet Members.

### **Terms of Reference:**

The purpose of this group is to assist the lead Cabinet Member in considering the issues associated with Mellishaw Park, particularly the close proximity of the site to the nearby waste management facility and the issues this creates and the effective communication between the managers and users of the site.

- (1) To act as a forum to discuss the issues surrounding the facilities, management and maintenance of the site.
- (2) To consider the future provision for transient and settled travellers within the district.
- (3) To refer and sign post issues relating to Mellishaw Park and Travellers to the relevant forum through the lead Cabinet Member.

eg.

- Monitoring of the Improvement Plan and ODPM Site refurbishment (Star Chamber, Performance Review Committee, Budget and performance Panel)
- Value for Money for residents (Performance Review Committee, Budget and Performance Panel)
- Review of contact and complaints procedure for residents (Access to Services Review)
- Exploration of health inequalities of residents of the site (Lancashire County Council Health Equalities Overview and Scrutiny Committee)

In particular, the Liaison Group will work to improve mechanisms for consultation with residents, through involvement in site inspections and resident survey/questionnaire and to explore the range of actions available to the City Council to ensure that there is suitable site provision for permanent travellers within the District.

**Cabinet Minute 16 – Cabinet 20<sup>th</sup> June 2006 refers.**

## **MORECAMBE RETAIL, COMMERCIAL AND TOURISM CABINET LIAISON GROUP**

### **Composition:**

### **Previous Cabinet Member Membership:**

### **Cabinet Members with Responsibility for:**

Leader with overall responsibility for Finance, Revenues Services and Human Resources.

Engineering, Property Services and Morecambe Regeneration.

Cultural Services, Museums and Tourism.

### **Non-Cabinet Members:**

2 Morecambe based non-Executive Members.

Similar numbers (as per Council Members) representing the Morecambe and District Chamber of Trade and Commerce and Morecambe Hotel and Tourism Association.

### **Terms of Reference:**

- (1) To act as a forum for issues of interest or concern to Morecambe businesses and the City Council.
- (2) To act as a forum to facilitate the promotion of Morecambe as a commercial and retail centre and leisure and tourist destination.

**Cabinet Minute 16 – Cabinet 20<sup>th</sup> June 2006 refers.**

## **PLANNING POLICY CABINET LIAISON GROUP**

### **Composition:**

7 Members proportionally to include the Chairman of the Planning and Highways Regulatory Committee, also to contain 2 Cabinet Members with responsibility for Regeneration and Planning Policy and Rural Affairs. 1 co-opted member of the Sustainability Partnership (Planning Policy Note 2, dated 10<sup>th</sup> October 2005, refers).

### **Previous Cabinet Member Membership:**

#### **Cabinet Members with Responsibility for:**

Planning Policy and Rural Affairs  
Economic Development and Lancaster Regeneration

#### **Non-Cabinet Members:**

The Chairman of the Planning and Highways Regulatory Committee.  
1 co-opted member of the Sustainability Partnership.

#### **Terms of Reference:**

This Group is a non-decision making consultative forum to assist Cabinet Members in their decision-making responsibilities. The forum will provide the expertise to the appropriate Cabinet Members to allow them to either take individual decisions or to make recommendations into Cabinet.

1. To provide a forum to consider the implications of the transition from the adopted Lancaster District Local Plan to the new development plan system of Local Development Frameworks introduced under the 2004 Planning and Compulsory Purchase Act.
2. To prepare, review, carry out consultations, and consider representations in order to assist the appropriate Cabinet Member in bringing forward recommendations to Cabinet on the adoption of Supplementary Planning Guidance to the adopted Lancaster District Local Plan.
3. To prepare, review, carry out consultations, and consider representations in order to assist the appropriate Cabinet Member in bringing forward recommendations to Cabinet on the adoption of the Council's Local Development Scheme and Local Development Framework, including;
  - Development Plan Documents including the Core Development Framework and Development Control Policies;
  - Supplementary Planning Documents including Town Centre Strategies for Lancaster and Morecambe and guidance on issues such as design and sustainability;
  - The Council's Statement of Community Involvement and Strategic Environmental Assessment.
4. To provide appropriate assistance to rural communities with the preparation of Parish Plans and to assist the appropriate Cabinet Member in bringing forward recommendations regarding the inclusion of appropriate Parish Plans within the Local Development Framework.
5. To assist the appropriate Cabinet Member in monitoring progress on the implementation of the Local Development Framework by preparing an Annual Monitoring Report



6. To assist the appropriate Cabinet Member to ensure proper systems and processes are in place to maintain and keep under review the information base for planning policy including:
  - housing land availability,
  - housing need,
  - retail capacity,
  - town centre vitality and viability;
  - the need for employment land;
  - accessibility issues;
  - issues relevant to the Strategic Environmental Assessmentand to assist the appropriate Cabinet Member bring forward recommendations to cabinet on the commissioning of additional studies where necessary.
7. To act as a forum for assisting the appropriate Cabinet Member to prepare appropriate responses to the Lancashire Structure Plan, the Lancashire Minerals and Waste Local Plan and the Lancashire Local Transport Plan and any successor documents.
8. To assist the appropriate Cabinet Member in the preparation of appropriate responses to Regional Planning Guidance for the North West and the Regional Spatial Strategy.
9. To assist the appropriate Cabinet member in monitoring the progress of Local Development Framework documents in neighbouring authorities and recommending consultation responses to cabinet where the interests of Lancaster District are affected.
10. In the event of future Local Government re-organisation, to assist the appropriate Cabinet member in managing and making recommendations to Cabinet on the planning policy implications of the transition to new Local Authority boundaries;
11. To assist the appropriate Cabinet Member in monitoring developments in national planning policy and recommending consultation responses to Cabinet where necessary.
12. To assist the appropriate Cabinet Member in reviewing existing Conservation Areas and the need for new designations, undertaking Conservation Area Appraisals and preparing proposals for the preservation and enhancement of historic areas.

**Cabinet Minute 16 – Cabinet 20<sup>th</sup> June 2006 refers.  
Planning Policy Note 2, dated 10<sup>th</sup> October 2005, refers.**

## **RECYCLING CABINET LIAISON GROUP**

### **Composition:**

### **Previous Cabinet Member Membership:**

### **Cabinet Members with Responsibility for:**

City Council (Direct) Services.

### **Non-Cabinet Members:**

6 Non-Executive Members.

### **Terms of Reference:**

- (1) The recycling of household plastic waste;
- (2) How Lancaster City Council considers entering into cost sharing, or otherwise;
- (3) The feasibility of business recycling;
- (4) Lessons learned from the previous three-stream rounds and unresolved issues.

**Cabinet Minute 16 – Cabinet 20<sup>th</sup> June 2006 refers.**

## **TRANSFORMATIONAL GOVERNMENT CABINET LIAISON GROUP (formerly E-Government Cabinet Liaison Group)**

### **Composition:**

### **Previous Cabinet Member Membership:**

### **Cabinet Members with Responsibility for:**

Council Housing, Information and Customer Services, Strategic Housing and Environmental Health.

### **Non-Cabinet Members:**

5 other Council Members who have an interest in E-Government matters. There are no substitutes as such. However, any Member may attend a specific meeting with the agreement of the Chairman.

### **Terms of Reference**

To assist the Cabinet member with special responsibility for transformational government by:

- generating and developing business change policy initiatives and projects in support of the council's Corporate Plan priorities, in particular to :-
  - transform access to provide joined up Citizen and Business centred services at times and in places which are convenient to them and by methods which they prefer;
  - re-engineer business processes by modernising and joining up business systems to provide a seamless, more cost effective service to our customers and stakeholders;
  - improve information communication channels in respect of how we communicate and consult with our citizens and partners;
  - ensure the council has the professional capacity and skills in its workforce to deliver its transformational government agenda.
- meeting with officers of the Council to consider and assess future service business change opportunities;
- researching opportunities for shared service opportunities with other public service organisations;
- acting as a liaison forum for stakeholders and partners in respect of transformational government change opportunities;
- assisting in developing TG democratic processes for elected members
- monitoring the implementation of the TG projects by receiving regular officer reports and presentations;

- developing ways of championing t-government within the Council by raising awareness of and generating commitment to t-government principles.
- ensuring that the council's Information Management Strategy assists the principles of transformational government

The T-Government Group is supported by the Corporate Director (Finance and Performance) (Officer TG Champion), and the Head of Information and Customer Services. Other Officers may be invited to attend for particular items of interest or to present reports.

**Cabinet 12<sup>th</sup> December 2006 (Minute 92)**

## **TRANSPORT CABINET LIAISON GROUP**

### **Composition:**

### **Previous Cabinet Member Membership:**

### **Cabinet Members with Responsibility for:**

Engineering, Property Services and Morecambe Regeneration  
Economic Development and Lancaster Regeneration  
Community Planning, Sustainability and Diversity  
Planning Policy and Rural Affairs

### **Non-Cabinet Members:**

2 Non-Executive Members.

External representatives to be appointed from the Lancaster District Sustainable Transport Forum (LDSTF).

### **Terms of Reference:**

#### **1. Corporate Plan:**

Assisting the Cabinet Portfolio Holder in developing and monitoring the proposed tasks to meet the high level actions for transport set each year by the Corporate Plan.

#### **2. Community Strategy:**

Assisting the Cabinet Portfolio Holder in developing and monitoring the proposed actions to meet the long-term strategic transport objectives set by the Community Strategy for 2020.

#### **3. Internal focus and direction:**

Act as an internal focus for all transport issues within the City Council assisting the Cabinet portfolio holder to provide direction, coordination and prioritisation to transport related activities.

#### **4. External Partnerships:**

To work with the Cabinet Portfolio Holder in creating a working relationship with external bodies and partnerships in order to promote improvements to transport networks and services.

#### **5. To consider sustainability and road safety issues.**

### **Note:**

That meetings be held on a quarterly basis and that issues be referred for consideration, if deemed appropriate by the Cabinet Member with Special Responsibility, to meetings of Cabinet, the LSP or Lancashire Local Joint Committee via the City Council's Democratic Services.

## APPENDIX C

### APPOINTMENTS TO BE MADE BY CABINET

At its meeting on 21<sup>st</sup> May full Council agreed the basis on which appointments to outside bodies should be made. Set out below are those bodies to which Cabinet have been requested to make an appointment.

<b>Organisation</b>
50Forward Link Age Board (Cabinet Member appointed to Older Persons Partnership Board)
Arnsdale and Silverdale AONB Unit Arnsdale and Silverdale AONB (Forum, Countryside Management Service and Limestone Heritage Project)
British Resorts Association
Community Safety Strategy Group Executive Member (One of Cabinet Members appointed to Community Safety Strategy Group)
English Historic Towns Forum
Forest of Bowland AONB Advisory Committee
Governing Body – Lancaster and Morecambe College Corporation
Groundwork Trust, Lancashire West
Lancashire Economic Partnership
Lancashire Leaders Meeting (Leader)
Lancashire Police Authority – Partnerships Forum
Lancashire Rural Partnership
Lancashire Tourism Partnership
Lancaster and District YMCA Management Board
Lancaster and Skipton Rail User Group
Lancaster Canal Restoration Partnership (formerly Northern Reaches SG)
Lancaster Local Strategic Partnership (Leader and Cabinet Member, one of whom serves on the Executive)
LGA Coastal Issues Special Interest Group
LGA Tourism Forum
Morecambe Bay Partnership
Morecambe Bay Tobacco Control Alliance
North and West Lancashire Priority 1 Action Plan Partnership Board
North West Regional Assembly (Leader)
Storey Centre for Creative Industries
Tern Project Working Group
Waste Management Strategy Steering Group
Winning Back the West End Steering Group

Cabinet are also requested to make appointments of Cabinet Members to the following bodies and partnerships alongside other representatives:

<b>Organisation</b>	<b>Basis of appointment</b>
Community Safety Strategy Group	Cabinet Members for Community Safety and Rural Affairs (and Overview & Scrutiny Committee Member)
Lancaster Regeneration Partnership	Cabinet Member for Regeneration (plus 3 representatives on PR drawn from the Wards of Skerton East, Skerton West, Castle, Dukes, John O'Gaunt, Bulk, Heysham South and Overton)
LGA Rural Commission	Cabinet Member for Rural Affairs plus one on rotation (Conservative Group appointed for 2006/07)
LSP Executive	Cabinet Member
LSP Children and Young People Group	Cabinet Member (and Overview & Scrutiny Committee Member)
LSP Equality and Diversity Building Block	Cabinet Member (and Overview & Scrutiny Committee Member)
LSP Health and Wellbeing Group	Cabinet Member (and Overview & Scrutiny Committee Member)
LSP North West Lancs Lifelong Learning Partnership Group	Cabinet Member (and Overview & Scrutiny Committee Member)
LSP Regeneration Building Block	Cabinet Member (and Overview & Scrutiny Committee Member)
LSP Sustainability Partnership	Cabinet Member (and Overview & Scrutiny Committee Member)
LSP Lancaster & District Vision Board	Cabinet Member (and 1 Member appointed by Overview & Scrutiny)
Museums Advisory Panel	Cabinet Member (plus one representative from Overview and Scrutiny Committee)
Older People's Partnership Board	Cabinet Member (and Overview and Scrutiny Member)